

SOKOTO STATE GOVERNMENT



EASY-TO-USE
MONITORING TOOL FOR
SCHOOL BASED MANAGEMENT
COMMITTEE





4million

90/km² [35,000 sq mi]



GDP

\$1,274

\$5billionPer Capita



CREATED

1976February
1976



TOTAL AREA

27km 25,973 Km²

[10,028 sq mi]

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FOREWORD

The Sokoto State Government upholds education as a vital instrument for bridging the inequality gap, empowering the people, and also for the development of citizens, the state, and the country at large. Due to its importance the educational sector has attracted a lot of attention in the state, and the Sokoto State Government has placed a lot of emphasis on it through its policies and programs, making it the centre of its activities.

Several measures have been taken by the state government to revamp the sector and to equip it to deliver its mandate. One of the major components of the State of Emergency on Education in the state is the initiation of the Right to Education Bill 2016 to protect the right to education for children in the state. It is a fact that education is the best legacy that governments or parents can bequeath to the populace, and the Sokoto State Government is ever working to that effect.

Another step taken by the state government is the restructuring of its School Based Management Committees (SBMC), which are recognized by the state as an important instrument for achieving better learning outcomes for children.

This manual was developed by ActionAid Nigeria using the Promoting Rights in School (PRS) Framework and will go a long way to ensuring the efficiency and effectiveness of the SBMCs in carrying out their duties, and ultimately, in ensuring the successful monitoring and implementation of the 10 rights of the PRS initiative.

HON. MUHAMMAD JABBI KILGORI

Honourable Commissioner Ministry of Basic and Secondary Education Sokoto, Sokoto State

ACKNOWLEDGEMENTS

ActionAid Nigeria would like to thank all individuals, institutions and organisations who contributed to the successful completion of this manual. Our first accountability in this project goes to the School-Based Management Committee leadership at the state, local government and school levels in the five LGAs of Bodinga, Gudu, Rabah, Tangaza and Wamakko in Sokoto State. Without their willingness and support, we wouldn't have been able to make any impact. We are also grateful to our partner on the project — Hikima Community Mobilization and Development Initiative (HCOMDI) who worked to ensure that the project deliverables were met.

We also say a big thank you to the Ministry of Basic and Secondary Education, the Universal Basic Education Board, the State Agency for Mass Education and Civil Society Collation Education for All (CSCEFA).

Special thanks go to the consultant Dr. Aisha Abdullahi Ibrahim of the Department of Curriculum Studies and Educational Technology at the Usmanu Danfodiyo University, Sokoto, and all ActionAid members of staff who worked round the clock to ensure that this manual has become a reality.

Finally, to the MacArthur Foundation, we will ever remain grateful for the opportunity given to us to make positive change in the lives of those who ordinarily would have been unreached.

ANDREW MAMEDU

Education Team, ActionAid Nigeria

PART ONE HOW TO USE THIS MANUAL

CHAPTER ONE

INTRODUCTION

No nation grows beyond the capacity of its educational system. Education is the bedrock of development and progress, both at the individual and the national level. Without sound education, the structure of the society will be one whereby semi-informed individuals are administrating the affairs of the society, inducing chaos and inhibiting development. This makes education all the more important for the development of any nation.

Perhaps the most sensitive level in the educational sector is the basic education (primary and junior secondary levels), because a solid foundation sets the course for success and accomplishment. The future lies in hands of children who will one day grow up to become leaders of the society, and are most vulnerable. Therefore, any reformation of education at the basic level is an attempt to carve out a path for the development of a nation. Following this principle, successive governments have come up with various policies and programs in a bid to salvage the educational sector.

One of such policies is the National Policy on Education (NPE), first published in 1977 which is an extensive document serving as a guide for effective and efficient education at all levels. Implementation of such guides necessitates regular supervision to deter derailment. Hence, one of the provisions of the NPE is that of "quality assurance". The various ministries of education at all levels and the federal quality assurance agency shall monitor, supervise and inspect all schools in the level below tertiary education, in a bid to maintain set standards.

In view of the importance of education especially at the basic level, the Universal Basic Education Commission (UBEC), together with the State Universal Basic Education Board (SUBEB), was constituted in 1999. The UBEC has done a great deal in providing greater access to, and ensuring the quality of basic education throughout Nigeria. Despite these efforts, the Nigerian government has not successfully achieved its set task due to its bureaucratic makeup and the paucity of funds.

To compliment the government's efforts, several international organisations like ActionAid, the British Council, UNESCO, and USAID have come up with several projects aimed at fast tracking the developments of the sector. Notable among them are the girl child education initiatives, teacher training programmes, and the Education for All initiative (EFA), which are all geared towards the attainment of the former millennium development goals (MDGs), the new sustainable development goals (SDGs), and other international conventions and protocols.

Adding their own quota to strengthen public education, ActionAid, in collaboration with the Right to Education Project, initiated a framework called Promoting Rights in Schools (PRS) within which they defined 10 rights that best represent the "ideal" school for capacity development. The PRS initiative is inspired by the education and human rights frameworks, UNICEF's global Child-Friendly Schools, and the UK-focused Rights Respecting Schools Awards initiatives. The 10 Rights are extracted from international human rights treaties or conventions, and they focus on the "4As" framework (education should be Available, Accessible, Acceptable, Adaptable) developed by the late Katarina Tomasevski.

The PRS initiative aims to strengthen the capacity of students, children, and all relevant stakeholders to engage in the advocacy for quality education, utilising the 10 Rights as tools. The goals and objectives of the initiative are to be achieved through the School-Based Management Committees (SBMCs), an initiative composed of all relevant stakeholders in the school and in the community. The need for SMBCs was recognised across the federation long before the PRS; however they have not effectively achieved their set purpose.

Towards rejuvenating SMBCs, ActionAid Nigeria has developed this easy-to-use, easy-to-understand how-to manual that will guide the operations of SMBCs in school management and monitoring the rights of children. Because SMBCs are composed of individuals from diverse backgrounds, the manual will be simple and concise, and it will communicate in a tone that can be understood by all.

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If the PRS initiative is successfully implemented, it help set education at the basic level on a path to effectiveness and efficiency., It will increase pupil enrolment, retention, attendance, completion, and transition in all levels of basic and post basic education. This will improve the overall school system, increase adherence to standards, and place the system in a position to best serve its purpose.

BACKGROUND/JUSTIFICATION

The School-Based Management Committees serves as a bridge between the school, the community, the government and the pupils. The efficacy of SMBCs has been tested all around the world and its ability to improve quality of education, especially at the basic level, has been repeatedly proven. More so, the SMBC initiative has been identified as an instrument through which the application of the 10 Rights contained in the PRS initiative can be closely monitored and supervised, so as to ensure adherence.

Thus, it is tantamount that a suitable manual to guide the operation of the committee is made available for the efficiency and effectiveness of the SMBC and the success of the PRS initiative. The manual will be a blueprint of the entire operation of the committee and will help increase the capacity of trainers to train the SMBC members and equip them with the necessary skills and knowledge to perform their tasks.

WHAT THE MANUAL IS INTENDED FOR

The manual is intended for the following:

- To increase the capacity of trainers in training and mentoring of SMBC members
- To specify the training package for training the SMBC members
- To guide the operation of the SMBC
- To provide the tools and measures necessary for the SMBC members to perform their tasks

WHAT THE MANUAL ATTEMPTS TO DO

The manual, which is the norm of the SBMC, attempts to coordinate and direct the operations of the committee by speaking directly to every relevant stakeholder in an easy-to-understand way in order to facilitate its success.

WHAT THE MANUAL ATTEMPTS NOT TO DO

- The manual is not aimed at subjecting SMBC members to strict guidelines that will inconvenience them.
- The manual is not intended to sideline the values, customs, beliefs and aspirations of the community members, but rather to facilitate their achievements.
- The manual is not intended to assign roles and responsibilities beyond the capacity of the SMBC and its members.
- The manual is not a government policy; hence, it is not intended to substitute but rather to facilitate their achievement.

CONCLUSION

The SBMC simplified manual is not a rigid document; users have the latitude to use their discretion in an unforeseen situation(s). The fundamental aim of this manual is to serve as an easy-to-understand, easy-to-use document as well as to facilitate the operations of the SBMC and the monitoring of the 10 Rights of children, ensuring that they are honoured by all relevant stakeholders.

CHAPTER TWO

The following are the expected roles of the School-Based Management Committee:

- 1. The SBMCs are to serve as a bridge between the community and the school concerned in order to foster understanding and cohesion for the overall development of the school
- 2. Collaborate with the community and the school to ensure accountability, adherence to standards, better school management and ultimately a better quality education for children by performing oversight functions on the school.
- 3. The SBMCs are expected to perform monitory roles on school infrastructure, buildings, and other government provisions and ensure their regular maintenance.
- 4. The SBMCs are to perform oversight functions on the finances made available to the school, and they may mobilise funds from the community to finance school activities.
- 5. The committee must participate in the planning process of the school.
- 6. Ensure the engagement of qualified teachers and check them against indiscipline.
- 7. Monitor students' enrolment, retention transition and educational progress.
- 8. Ensure a high standard for instructional materials, as well as, for the curriculum of instruction administered to students.
- 9. To foster reporting and accountability by creating an avenue where the government, the community, and all relevant stakeholders can participate in the decision-making that affects the school, as well as promote partnership, participation, and inclusion among all parties.
- 10. Ensuring the effective participation of women, by fostering their inclusion in the developmental activities of the school.
- 11. Monitoring and ensuring positive learning achievements.

MEMBERSHIP OF THE SBMC

١.	Community leader (District/Village or Ward Head)	Chairman
2.	Religious leader	Member
3.	One male teacher it the school	Member
4.	One female teacher in the school	Member
5.	Community women's leader	Member
6.	One former pupil (male) of the school	Member
7.	One former pupil (female) of the school	Member
8.	The head boy of the school	Member
9.	The head girl of the school	Member

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10. The school's PTA representative Member
11. Representatives of youth organisations Member
12. Representatives of civil society organisations Member
13. A philanthropist Member
14. Representative of the community artisans Member
15. An artisan Member
16. The school's head teacher Secretary

ROLE OF TECHNICAL WORKING GROUP

TERMS OF REFERENCE

- Finalise the development, piloting and testing of the low literacy manual
- Monitor and ensure the proper implementation of the SBMC's low-literacy manual activities
- Collate and analyse data from the SBMCs in the state
- Liaise with the steering committee in facilitating capacity-building activities
- Identify the training needs of the SBMC in the administration of the manual
- Develop simple tools and checklists
- Liaise with the steering committee in conducting advocacy

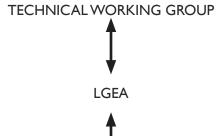
PEOPLE WHO CONSTITUTE THE TECHNICAL WORKING GROUP

S/No			
1	Social Mobilisation Director	T	Chairman
2	School Services Director, SUBEB	I	Member
3	Quality Assurance Director (SUBEB)	T	Member
4	Inspectorate Director, MOE	1	Member
5	Planning Director (SUBEB, MOE)	2	Member
6	Agency for Female Education	1	Member
7	Ministry of Women Affairs	1	Member
8	State SBMC Chair	I	Member
9	CSACEFA	T	Member
10	FOMWAN	1	Member
11	Arabic Board	1	Member
12	Christian Board	I	Member
13	Academia	1	Member
14	One Principal	1	Member
15	Human Right Commission	1	Member
16	SBMC Desk officer	1	Secretary
	Total	17	

INFORMATION FLOW CHART STATE STEERING COMMITTEE



SBMC Issues	Social Mobilisation Dept.		
School clubs and societies	School Services		
Inspection M & E	Inspectorate SUBEB		
	Inspectorate MOE		
School Renovation and Construction Needs	Planning Dept., SUBEB		
	Planning Dept., MOE		
Gender Equity, Quality and Enrolment	Agency for Female Education		
Child welfare and child-related issues	Ministry of Women Affairs		
SBMC issues	State SBMC		
CSO Engagement	CSACEFA		
C3O Eligagement	FOMWAN		
Islamic/Christian related issues	Arabic/ Christian Board		
Experience	One Principal		
Child rights violation	Human Right Commission		
Gives Professional Advice	Academia		



SCHOOL / COMMUNITY

TIMING OF MEETING

The TWG should meet in the third week of every month (before the monthly meeting of State level steering committee).

DATA COLLECTION

The tools for data collection will be categorized into four types: key informant interviews, focus group discussions, observations and checklists. Each of the 10 Rights will be classified under the appropriate tool to collect information in its right regard.

KEY INFORMANT INTERVIEW:

- Right to free and compulsory education
- Right to participate

FOCUS GROUP DISCUSSION

- Right to non-discrimination
- Right to know your rights
- Right to transparent and accountable schools

OBSERVATION

- Right to quality trained teachers
- Right to a safe and non-violent environment
- Right to relevant education
- Right to quality learning

CHECKLIST

• Right to adequate infrastructure

CHAPTER THREE

TRAINING

The SBMC members will be trained on how to use the manual to effectively monitor the 10 Tights in the PRS. The training will to take place during end of term break.

It will be held over the course of seven days. The introduction of the manual and other relevant issues (climate setting, introduction, expectations and concerns, objectives, ground rules) will take place on the first day. The breakdown for the introduction will be as follows:

- Getting to know ourselves
- Getting to know the manual, and what it is intended for
- What monitors should monitor, verify, ensure, analyse, and report, as well as where to report, and what to do in case of mishaps

Participants will look into two rights each day for the next five days. The last day will be for observations, matters arising, resolutions and conclusions, and other relevant issues.

When school resumes, the SBMC members will implement and monitor the establishment of the PRS, while at the same time taking reports on the deficiencies of the manual, problems encountered with the school management, parents, the children, and the timeline of responses by relevant stakeholders when issues are forwarded to them. At the end of the break, the trained SBMC members will submit their reports to be worked upon. Arrangements will be made for a meeting inviting all the relevant stakeholders for deliberation on:

- 1. Issues raised from the monitors' report
- 2. Possible causes of mishaps in relation to
 - Village heads
 - School management
 - Teachers
 - iv. Parents
 - PTA
 - vi. Students/pupils
 - vii. Improper manning
 - viii. Interpersonal communication
 - ix. Channels of communication etc
- 3. Problems encountered in the use of the manual
- 4. Problems encountered in the analysis of issues

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5. Problems encountered contacting relevant stakeholders

Modifications will be effected on the manual if need be, and necessary actions will be taken on reports submitted by the trained SBMC members.

MATERIALS FOR TRAINING

- 1. Simplified SBMC monitoring module
- 2. Promoting Rights in School (PRS) manual
- 3. Matrix form
- 4. Flipchart
- 5. Markers
- 6. Masking tape
- 7. Writing materials (pens, jotters, etc.)
- 8. Scissors
- 9. Cardboard Paper

TRAINING MODULES

The simplified manual is going to be divided into five modules. Each module will treat two rights:

- Module one: Right to free and compulsory education, Right to non-discrimination
- Module Two: Right to adequate infrastructure, Right to quality trained teachers
- Module Three: Right to a safe and non-violent environment, Right to relevant education
- Module Four: Right to know your right, Right to participate
- Module Five: Right to transparent and accountable schools, Right to quality learning

FACILITATION TOOLS

- I. White board
- 2. Marker
- 3. Eraser
- 4. Writing materials

KEY TOOLS

Training on FGDs (development FGD guide perform role play, you need a lead facilitator, note taker)

1. Community mapping/house listing (what steps are involved)

For a hitch-free community mapping and listing

i. The community head should at first be informed and also engaged. Get the community head to fix the date for the mapping and listing. The head should also be part of the community mapping, but has choice to participate in the house listing.

- Inform or invite all the people who will participate in the house listing and coverage
- Get all the facilities needed for house listing as follows:
 - Marker/paint
 - Transportation
 - c. Food and water
 - d. Praying materials
 - e. Drawn map for the house listing
 - Stipulated timing
 - Recording tools
 - h. Scissors/cardboard papers/gum

2. KII (Using role play)

This tool is used to obtain information from the child or person that is affected directly. Steps to follow:

- Build trust and understanding with the affected student or teacher by being emphatic
- Demonstrate confidentiality and the ability to render help or support
- iii. Listen attentively; don't interrupt or put words into the other person's mouthTraffic Light

4. (Group Work)

This was developed to ease the work of monitors and for easy analysis and conclusion of observed CRC. The red light signifies negative situation and responses. The green light signifies positive responses and situation while the amber colour signifies not bad, but not good enough.

5. Problem Tree (Group Work)

This tool is meant to analyse complex issues that may have root causes and consequences. The trunk of the tree symbolizes the issue in question, and the root of the tree represents the causes of the problems. The branches represent the consequences, the products of the root, and the fruit symbolise possible solutions. The analysis starts from the trunk, which is the issue in question. The outcome of the analysis will be symbolized in the branches of the tree which might be positive or negative.

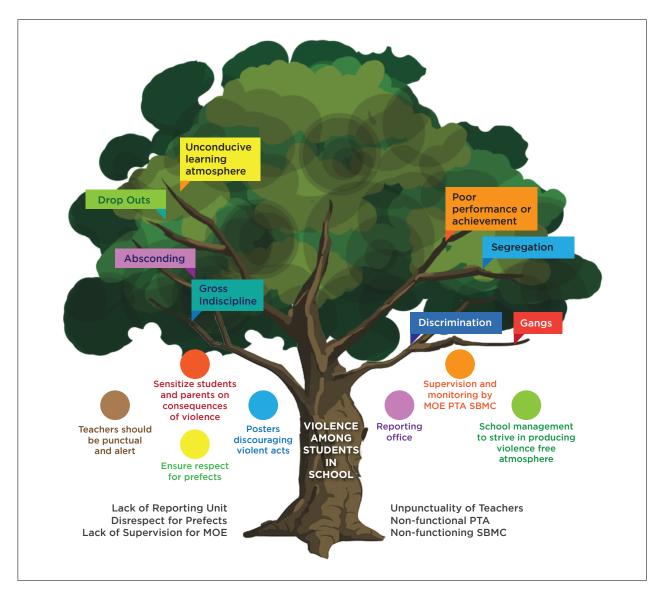
6. Observation (Field Work)

This is done through obtaining information directly. In this method, the observer is able to obtain first-hand information by directly being a witness to the behaviours, objects, situations or events in question. There are two types of observation: participant and non-participant.

7. Ranking

Ranking is done through preparing a scale of preference in order of importance to participants on various issues. This entails ranking problems or issues in accordance with their level of importance to participants.

A pair ranking method can be used for this purpose. It entails participants comparing each variable against all other variables by using a matrix form. At the end of the exercise, the variable with the highest score is declared the most important.



STEPS FOR RANKING

- I. Ask participants to select five or six issues/concerns/desired changes etc. from those emerging from their previous mapping exercises and discussions. Ask participants to write the same issues on new cards twice or to select objects that can represent each of the issues (e.g., a pencil for education)
- II. Ask participants to construct a matrix on the ground, using string or other available materials, or to draw a matrix on a large piece of paper.
- III. Ask participants to give the matrix headings by placing one set of cards or objects along the top of the matrix. They then place the second set of cards with the same headings and in the same order down the left-hand side of the matrix.
- IV. Ask participants to discuss, through comparison, which problems are more important and why. First ask participants to put a line through the boxes that try to compare two things that are the same, e.g. "can we compare drugs with drugs?" Using a stick or piece of string or marking a big cross. They can also the put a line through boxes that are repeated (e.g. land/education, education/land) so that half of the boxes in the matrix will be crossed out.
- V. Now ask participants to compare two different things, e.g. drugs and HIV/AIDS. Encourage them to discuss the two issues (or desired changes etc.) and give reasons for why one is more of a

- problem/priority than the other is. Make sure that someone is taking notes of the reasons given the discussions around the creation of a tool are just as important as the tool itself.
- VI. Once participants have finished discussing the two issues, and have agreed which one is more of a problem/priority than the other, ask them to write the selected problem/priority on a piece of card and place it in the matrix.
- VII. Continue in this way until participants have compared all the different issues.
- VIII. When the matrix is complete, ask participants to count how many times each issue/concern etc. appears in the matrix (not including the matrix headings). The issue/concern that appears the most if the one of most priority, the one with the second highest score is the next level of priority and so

8. Action Planning

Action planning involves drafting a plan of action or a blueprint of action which lists the steps and resources necessary to move from the current position to the preferred position. It also indicates person or groups who will ensure the action happens and stipulates the timeframe within which the action is expected to happen. Sometimes you may indicate resources required to execute the task.

9. Checklists

This is done through preparing a list of behaviours, objects, situations or events and checking their status by means of investigation. Another method of checklisting is writing a list of behaviours, objects, situations or events and their conditions which are to be compared against a model list. In both of these methods, items found to be satisfactory they will be marked with a tick and if otherwise, they will be crossed off. For example, the availability of sanitary facilities on a checklist would entail checking the availability of hand wash, antiseptics, sanitary pads, toilet paper, constant water supply, and well-cleaned and operational toilets.

10.School Census Form

The school census is an instrument whereby data is collected and maintained about individual students in a school or the school itself. Data collected could include the names of children, their ethnicities, their religious affiliations, health records, parents/guardians' contact details, attendance records, and their academic performance.

PRS' 10 RIGHTS	INSTRUMENTS
Right to Free and Compulsory Education	KII, Observation
Right to Quality Trained Teachers	School Records, KII
Right to a Safe and Non-Violent Environment	FGD, Observation, KII
Right to Quality Learning	Checklist, Observation, KII
Right to Relevant Education	Observation, Checklist
Right to Non-Discrimination	FGD, KII, Observation
Right to Know Your Right	FGD, KII
Right to Transparent and Accountable Schools	Observation, School Records
Right to Participate	School Records, KII
Right to Adequate Infrastructure	Checklist, School Census Form

CHAPTER FOUR

PLANNING THE ACTIVITY

Invite Relevant Stakeholders

All relevant stakeholders are to be invited to the SBMC meeting at two weeks prior. This notice should be sent out to the stakeholders to inform them in good time in order to register their attendance.

Plan the Meeting

Logistics

Logistics includes all the things that are necessary for the success of the meeting. In this regard, it may include making provisions for security, transportation, feeding, lodging, and preparing the meeting venue.

Team Formation

The committee is to be divided into four teams through which the PRS initiative is to be successfully monitored.

Define Coverage

The agenda of the meeting should be clearly stipulated and circulated among the stakeholders prior to the meeting. This will help members prepare and contribute meaningfully during the meetings.

Identify Resources Needed

Required resources for the conduct of the meeting should be made available in proportionate and operational capacity.

Mobilising the Community

Identification of Key Contacts

Influential people in the community should be identified and contacted. Contact should be made through fixing appointments out of consideration of their busy schedules.

· Visit Village/Community Heads

Appointments should be secured with village/community heads. As leaders, they should be intimated on activities that are undertaken within their precincts. Moreover, their influence can secure the success of the exercise.

Agree on Dates with Community

A collective decision should be taken concerning date of meetings by all relevant stakeholders. This is to ensure convenience of all and sundry, and also to secure participation of the majority.

Community Visit

A well thought out plan should be made for the community visit. The community should be given prior notice of the visit and be intimated about its intentions, as well as what is expected from them.

Field Visits/Data Collection

Have the picture codes/matrix ready

DATA ANALYSIS

Things to look out for when carrying out the analysis of the data collected:

- 1. The root cause, the major cause, and the main cause of problems
- 2. Personal problems, internal problems and external problems

- 3. Misconceptions, misperceptions, mis-education and mis-learning
- 4. Personal solutions, external solutions, and external solutions
- 5. Presence of dogma, religious or traditional conservatives

ACTION PLANNING

Once issues are identified, actions will be defined depending on how the issues are prioritized. To prioritise issues, the pair ranking method can be used.

The actions to be taken on all the issues have been stipulated in the matrix form.

Below is an example of an Action Plan that can be drawn up once the data has been collected and analysed.

Problem / Issues				Resources Needed	Duty bearer to be advocated to
Violence, bullying of students	Sensitise the students, both the victims and the perpetrators. Inform teachers, prefects, and school management	Beginning of each term	SBMCs	Posters showing forms of violence and punishment attracted by the violent acts. Posters showing places where bullied students can report their cases. Microphone	Teachers and school prefects
Inadequate infrastructure such as insufficient seats, poor lighting and ventilation, bad blackboard and heavily populated classrooms	Snap picture of class situation, get school records for the catchment areas of the school, have FGDs with the school management on the why and what of the situation of the school	Midterm	SBMCs and school management	Checklist, School Census Form and Records	State Ministry of Education
Irrelevant Education Curriculum	Analyse contents of the curriculum and take note of the irrelevant or missing content for possible inclusion	Beginning of each term	SBMCs and school management	Checklist, school curriculum, expert in curriculum analysis	LGEA, SMoE and FMoE

PART TWO SPACE PROMOTING DIG

SBMCs PROMOTING RIGHTS IN SCHOOLS INDICATORS

Background Information

THE 10 RIGHTS

The 10 Rights describe what an "ideal" school offering quality education would look like. Derived from international human rights treaties and conventions which state that education should be "Available, Accessible, Acceptable, and Adaptable", they were adapted as an approach by ActionAid Nigeria and the Right to Education Project as a way to secure free, compulsory, quality public education for all. The state is the core duty bearer responsible for respecting, protecting and fulfilling these 10 education rights. Schools, their governance structures, and the Ministry of Education are the key state institutions that can be held accountable for achieving these goals.

The charts and pictures the 10 Rights presented below are a clear representations of the variables the SBMC should monitor at local and state levels in order to make sure each right is being upheld and enforced.

RIGHT 1

RIGHT TO FREE AND COMPULSORY EDUCATION OUESTION 1.1

Are there direct or indirect costs being charged to parents/guardians and are they compulsory or voluntary? (This is measuring the impact of levy/fee on learners)

Frequency: Termly (before mid-term)

Resources: FGDs and KIIs should be used to obtained responses (This is to find out if money is paid to teachers or to the head of school, and if pupils/students had to bring something from home before obtaining any services rendered by the school.)

Indicators:

RED COLOUR signifies monetary and material involvement

GREEN COLOUR signifies No monetary or material involvement

AMBER COLOUR Signifies Voluntary payments

BLACK COLOUR Signifies penalties for non payment/compliance

BLUE is for compulsory monetary or material demands

Description	Yes	No	Compulsory	Voluntary	How much?	Any penalty for non-payment or compliance?
Admission Fee						
PTA Levy						

ASBMC Fee			
Textbooks Fee			
Writing Materials Fee			
Examination Fee			
External Examination Fee			

School Maintenance Fee			
Teacher Appreciation Gift			
Festival Fee			
School Badge Fee			
School Uniform Fee			

Home Economics Fee			
Broom / Bucket Fee			
BIOOM / Bucket Fee			
Hoe / Cutlass Fee			
School Bus Fee			
Send forth party			

End of the year party			
Sports Fee			
Lunch/Break money			
Laboratory Fee			
Club / Society Fee			

QUESTION 1.2

How many children are estimated or known to be out of school locally? (Out of school = the students are present in class less than one day a week. Locally = in catchment area. The school catchment area map will be key here. Age clusters may vary according to law/policy)

Frequency: Annually (should be done within the first 3 weeks of the third term holiday)

Resources: School and Community Records should be used to obtain responses. (This is done to ascertain the enrolment of all school age children regardless of their physical, mental, citizenship and financial positions in school, and to check the daily attendance of the students to completion and transition to secondary school)

Indicators: Monitors are to indicate numbers in demand. Use:

RED COLOUR to show lack of enrolment by vulnerable and disabled children **GREEN COLOUR** to show enrolment **AMBER** to show poor enrolment

(Vulnerable: Defenceless, exposed to danger or harm; Disabilities: Absence of physical and/or intellectual ability)

Description	Boys	Boys who are living with disabilities	Other vulnerable boys	Girls	Girls who are living with disabilities	Other vulnerable girls	Total
ECCD-Early Childcare Development							
Primary School							
Junior Secondary School							
Senior Secondary School							
Total							

QUESTION 1.3

List the steps taken to encourage children to remain in this school

Example:

١.	Provision	of free	lunch	for the	pupil	/students
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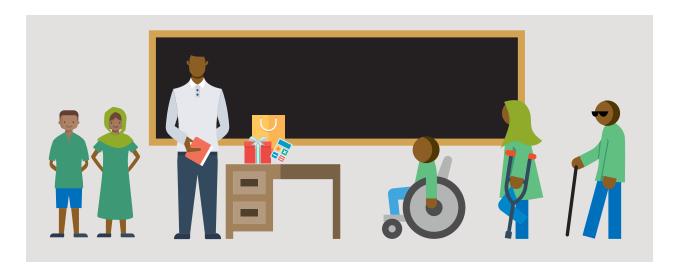
\sim	\ /' '.'		1	4.1	1.21.1					1 1
۷.	Visiting	parents \	when	their	children	are	not	seen	ın	school

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4. .

5. .

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Special needs students are defined as being: visually impaired hearing impaired physically or mentally impaired or with multiple disabilities)

Frequency: Annually (after the middle of the first term)

Resources: Community and School Records should be used to obtain responses. (This is to find out if vulnerable school-age boys and girls are allowed to be enrolled in the school alongside other children. It is checking to ensure inclusiveness and non-disparity among all the pupils/students in the school)

Indicators: Monitors should indicate the number recorded and use:

RED COLOUR signifies monetary and material involvement **GREEN COLOUR** signifies No monetary or material involvement **AMBER COLOUR** Signifies Voluntary payments

(Inclusiveness: Including every child in the community; Disparity: The state of being unequal)

QUESTION 2.1

What is the observed attendance of special needs students?

	Male		Female	
			i de	
	Number of pupil in class with	Special needs	Number of pupil in class with	Special needs
ECCD				
TOTAL ECCD				
Primary I				
Primary2				
Primary3				
Primary4				
Primary5				
Primary6				
TOTAL PRIMARY				
JSS I				
JSS 2				
JSS 3				
TOTAL JSS				
SSS I				
SSS 2				
SSS 3				
TOTAL SSS				

QUESTION 2.2

List the steps taken to encourage children with special needs to remain in the school

Example:

- 1. Children with special needs are appointed as class monitors and prefects
- 2. Children with special needs participate in extracurricular activities such as: sports and debate

3.

4.

5.







QUESTION 2.3

Number of children with special needs who completed Primary school?
Number who completed JSS1 to SS3?
QUESTION 2.4
Do children with special needs in school suffer discrimination from:
(a) Other children Yes No
f yes, how? (Ex. bullying during break time, on the way to and from school)
(b) Teachers Yes No
f yes, how? (Ex. punishing them where others are excused)

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(c)	School authorities Yes No
If yes, b	by who and how? (Ex. not taking appropriate action when the special children are victimised)
(d)	Supporting Staff Yes No
If yes, v	vho and how? (Ex. not rendering required assistance to the students)
(e)	SBMC Yes No
If yes, h	now? (Ex. disregarding their problems)
(f)	Others Yes No
If yes, w	vho and how?
QUE	STION 2.5
	nere been any positive measures taken to protect the special needs children identified above from ination?
Yes	No 🗌
If so, w	hat?
	nool authority should provide records of the event(s) and the action taken. Parents/guardians can also sulted or asked during PTA and SBMC meetings.
QUE	STION 2.6
Are the	ere support strategies in teaching students with special needs?
Yes 🗌	No
If so, w	hat?
	nool authority should provide special care to pupils with special needs by giving them extra attention placing them in the best positions for them when setting seating arrangements in their classes.

RIGHT 3

RIGHT TO ADEQUATE INFRASTRUCTURE

There should be a suitable number of classrooms, classroom facilities, and furniture, as well as separate toilet facilities for boys and girls, and other facilities and equipment, all in good condition, to facilitate children's learning. This is checking to see if the children are comfortable while at school which will enhance convenience to learn.

Frequency: Termly

Resources: Checklist

Indicators: Investigators should signify the availability of infrastructures or otherwise using:

RED COLOUR to show inadequacy

GREEN COLOUR to show adequacy

AMBER COLOUR to show an average distribution of infrastructures in the school

BLACK COLOUR shows for the item is not available or there is a total absence

QUESTION 3.1

What is the condition of most classrooms?

Description	Good	Bad	Fair	Please Explain
Is there a decent roof? (e.g., is it safe, does it leak?)				
Is there adequate ventilation?				

Is there electricity?		
Is there a boundary wall or fence?		
Is there a playground?		
Do children have access to safe drinking water?		
Is the school safe from locally common man-made or natural disasters and emergencies (E.g. flood, fire, armed robbery, etc.)?		

QUESTION 3.2

Are there adequate facilities/materials in the classrooms?

	Pupils Chairs / Table	Teachers Chairs/ Table	Blackboard and Duster	Teaching Aids	First Aid Box	Classrooms with welcoming and stimulating posters/décor	Disability Aids/ Access (ramp, technology, tools, and methods)
ECCD							
TOTAL ECCD							
Primary I							
Primary 2							
Primary 3							
Primary 4							
Primary 5							
Primary 6							
TOTAL PRIMARY							
JSS I							
JSS 2							
JSS 3							
TOTAL JSS							
SSS I							
SSS 2							
SSS 3							
TOTAL SSS							

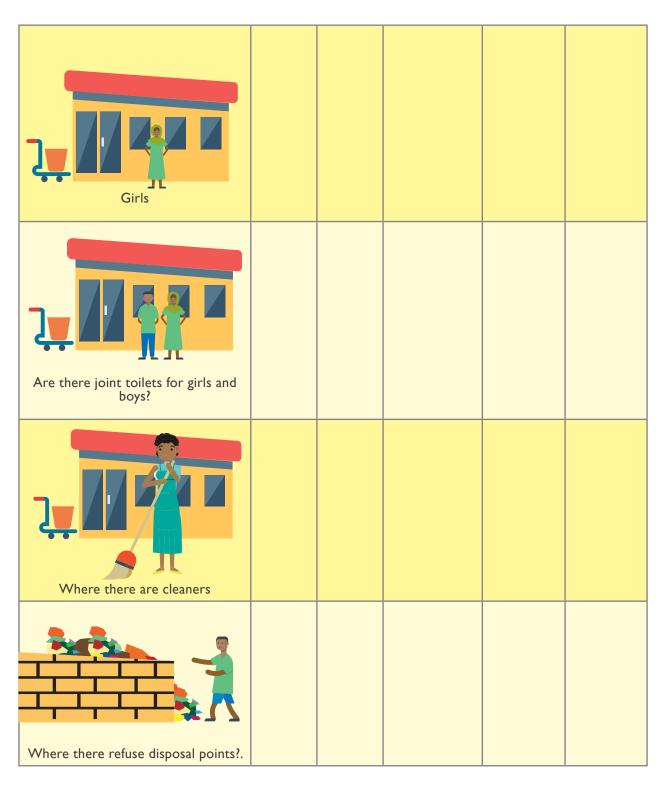
QUESTION 3.3

Are there sick bays?	Yes	No
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QUESTION 3.4

Are sanitation facilities available?

	Availability			F	D- 1
	Yes	No	Good	Fair	Bad
Are there toilets for teachers?					
If yes, are they joint toilets?					
Boys					



QUESTION 3.5

Number of students who walk: (Total number of students in school)
Less than 30 minutes to school
More than 30 minutes but less than 1 hour to school
More than I hour to school

RIGHT TO QUALITY TRAINED TEACHERS

There should be an adequate number of trained teachers, with structures put in place for their preengagement training and on-the-job training. There should also be a consideration for gender balance among the teachers. This is to make sure that the teachers have the capacity to impart qualitative knowledge onto the children.

Frequency: Termly

Resources: School Records and School Census Forms

Indicators: Investigators should signify the availability or otherwise using:

RED COLOUR to show inadequacy,

GREEN COLOUR to show adequacy and

AMBER COLOUR to show average distribution of trained teachers in the school

BLACK COLOUR to show no teachers available

QUESTION 4.1

What is the Pupil-Teacher Ratio* (PTR)?

	Profes Teach	ssional ers	Auxilia Teache	Auxiliary Teachers Volunteer/ Communit Teachers		Volunteer/ Community Eachers Total Professional Teachers		Total Auxiliary Teachers	Total Volunteer/ community Teachers	Total by Class
	М	F	М	F	М	F				
Pry I										
Pry 2										
Pry 3										
Pry 4										
Pry 5										
Pry 6										
Total for Primary										
JSS I										
JSS 2										
JSS 3										

Total for JSS					
SSS I					
SSS 2					
SSS 3					
Total for SSS					

^{*}Refer to user manual on how to calculate the ratio (Total number of children/ Total number of teachers)

α	IECT		17
\mathbf{v}	JEST	IUIV	4.4

QUESTION 4.6
Are teacher's salaries paid as at when due?
Always Sometimes Never
QUESTION 4.7
Number of teachers with Teacher Registration Certificates

RIGHT TO A SAFE AND NON-VIOLENT ENVIRONMENT

This is to make sure that children feel safe in their school environment, which includes the route to school and within the school itself. Measures should be put in place to ensure that children are safe on their way to and from school, and while at school. Platforms should also be created where children can report any form of abuse or violence in confidence. Policies should also be put in place to prevent bullying and abuse from other students, teachers and staff.

Frequency: Termly

Indicators: Monitors should indicate the level of safety using:

RED COLOUR to poor level of safety,

GREEN COLOUR to show safe environment and

AMBER COLOUR to show average safety in the school.

QUESTION 5.1

How common are incidents of violence/abuse?

Fill in with the following score:

Frequently = 1

Occasionally = 2

Never = 3

	Victims							
	Physical violence	Sexual abuse	Insult	Bullying	Corporal punish-ment	Public hu- miliation	Other (kidnap and other forms of violence)	Total
Girls								
Boys								
Male teachers								
Female teachers								
Other staff								
Others								
Total								

			F	Perpetrator	S			
	Physical violence	Sexual abuse	Insult	Bullying	Corporal punish-ment	Public hu- miliation	Other (kidnap and other forms of violence)	Total
Girls								
Boys								
Male teachers								
Female teachers								
Other staff								
Others								
Total								
QUESTION 5.2								
Where do incidents of violence take place?								
In the classro	oom	On the play	ground					
In the toilet area Outside school								

On the way to and from school

QUESTION 5.3
Is there a confidential reporting system for children who suffer violence/abuse? (i.e., through guidance and counselling/disciplinary committee)
Yes No No
QUESTION 5.4
Do monitoring mechanisms exist at the school level for children who suffer from violence/abuse?

QUESTION 5.5

Yes No

Are	these	monitoring	mechanisms	being	implemented?	
-----	-------	------------	------------	-------	--------------	--

Yes [No	

QUESTION 5.6 In how many cases over the past year has significant action on reported abuse/violence taken place? Provide an example of a violation and the action taken: QUESTION 5.7 Is there advocacy/sensitisation to combat bullying/violence/abuses against children? Yes No

Frequency: Annually

Quantitative and verbal reasoning

Participatory learning

Creative expression of opinions by children

RIGHT TO RELEVANT EDUCATION

The curriculum should not be indifferent to the environmental peculiarities of children and should relate to their social, cultural, economic, linguistic environments. This is to ensure that lessons are made relevant to what the children are conversant with, thus kindling their interest.

Indicators: Monitors should use:				
RED COLOUR to show irrelevance of curriculum,				
GREEN COLOUR to show relevance of curriculum and				
AMBER COLOUR to show average relevance of the curriculum in the sch	ool			
QUESTION 6.1				
Number of teachers (in Primary I to 3) who can teach in the language of the immediate environment of the students?				
QUESTION 6.2				
Are locally-produced materials being used in lesson plan and delivery?				
Often Periodically Rarely Rarely				
QUESTION 6.3				
Does the school promote:				
	Yes	A bit	No	
Respect for other nations				
Tolerance/respect for other racial, ethnic, minority or religious groups				
Awareness of the local environment				
Skills that are relevant for local livelihoods				
Awareness of key health issues				
Awareness of Family Life Health Education (FLHE)				

QUESTION	6.4
Do parents, child	dren and community leaders contribute to defining school curricula
Yes	No

RIGHT TO KNOW YOUR RIGHTS

Children should be taught about their rights - and about human rights in general. They should have access to age-appropriate sexual and reproductive education, beginning from the upper basic level (Junior Secondary School). The aim is to educate children in ways that will enable them to demand and seek for their rights

School). The aim is to educate children	en in ways that will enable them to d	emand and seek for their rights.
Resources: Focus Group Discussions	s (for teachers/students)	
Frequency: Annually		
Indicators: Monitors should use		
RED COLOUR to show lack of ed	ducation on rights,	
GREEN COLOUR to show existed	ence of education on rights and	
AMBER COLOUR to show avera	age education on rights in school	
QUESTION 7.1		
Are human rights/children's rights to	aught in the school?	
Yes No Son	metimes	
If so, from what class?		
QUESTION 7.2		
Are children taught that they are all	equal?	
Yes No No		
QUESTION 7.3		
Does the curriculum include topics	on:	
	Yes	No
Gender equity		
Respect / living with others		
Conflict resolution		
Governance		
The environment		

RIGHT TO PARTICIPATE

Children should be allowed to participate in decision-making processes that affect them. Measures should be put in place to stimulate children's active and concrete participation in such activities. This is to enable them to make their voices heard and to learn how to contribute towards making good decisions. Also when children are part of the decision making process, it facilitates their implementation of decisions, preparing them to participate effectively in a free society.

Frequency: Termly
Indicators: Investigators should use:

RED COLOUR to show no participation by children in decision-making

GREEN COLOUR to show strong participation of children and

AMBER COLOUR to show weak participation of children in the school

QUESTION 8.1

Are there opportunities for children to express themselves and participate regularly and meaningfully in:

	Yes	No	Sometimes						
Class									
Their own clubs/societies									
Are there separate clubs/societies for girls?									
School governance/decisions									
Decisions on the curriculum									
Please give one example where children's participation/voice has led to positive changes									
QUESTION 8.2									
Do parents, SBMCs and PTAs ensur	e or monitor children's	participation in the ab	ove activities?						
Yes									

No

Sometimes

QUESTION 8.3

How frequently do parents and teachers meet?
Once in a year
Once in a term
Never

RIGHT TO TRANSPARENT AND ACCOUNTABLE SCHOOLS

Provision should be made for the implementation of effective monitoring mechanisms over school activities, governing bodies, management committees and parents' groups. This will allow both members of the community and the children to actively participate in ensuring accountability and transparency of school activities and will help install fairness in school proceedings.

Frequency: Iermly
Resources: School Census Form
Indicators: Investigators should use:
GREEN COLOUR to show transparency, accountability and participation
RED COLOUR to show a lack of transparency, accountability and participation and
AMBER COLOUR to show average transparency, accountability and participation
QUESTION 9.1
Is the SBMC body in existence in your school?
Yes No No
QUESTION 9.2
Is there any other school committee in existence?
Yes No No
QUESTION 9.3
If yes, is it functional? Please explain
QUESTION 9.4
Is the SBMC or other school governing body:
Fully inclusive of all main groups in the community
Fairly broad and diverse
Small and dominated by one group
Dominated by just one or two people

QUESTION 9.5 Number of SBMC members: Male Female..... Total..... **QUESTION 9.6** Is there a School Development Plan (SDP)? Yes No **QUESTION 9.7** Does the allocated budget arrive at the school? Yes No 🗌 **QUESTION 9.8** Does it arrive in a timely manner? No **QUESTION 9.9** Does the school have records that show how fees, donations, and grants are used? Yes No **QUESTION 9.10** Are the school budget and expenditure records understood by most people and transparently available to all publicly? (E.g. posted on a wall) Available to those who want to see it A mystery to most people Known only to a few people and controlled by them **QUESTION 9.11** How frequent is the monitoring exercise by the SBMC or oversight body? Monthly Termly Annually

Never
QUESTION 9.12
Do you know how your school is performing academically compared to other schools in your local government/state?
Yes No No
If yes, is it:
Above average
Average
Below average
QUESTION 9.13
If yes, how is your performance on the four major core subjects in primary school?
Above average
Average
Below average
How are you performing on the five credits requirement (including Mathematics and English) in external examinations (In case of secondary school)?
Above average
Average
Below average

RIGHT TO QUALITY LEARNING

The education received by children must be qualitative, which means having quality teachers, conducive learning environments, and adequate teaching materials and teaching processes. This will enable the children to develop their gifts to their potential and set them on a path to a successful life.

Frequency: Annually

Indicators: Monitors should use:

RED COLOUR to show a lack of quality learning

GREEN COLOUR to show the existence of quality learning and

AMBER COLOUR to show existence of only average quality learning

QUESTION 10.1

Number of children who passed the end-of-session exams?

	Boys			Girls				
	Total no. who sat for the exam	Total no. who passed	Total no. who failed	Total no. who sat for the exam	Total no. who passed	Total no. who failed		
ECCD								
Pry I								
Pry 2								
Pry 3								
Pry 4								
Pry 5								
Pry 6								
Total for Pry								
JSS I								
JSS 2								
JSS 3								
Total for JSS								

Total for SSS			
SSS 3			
SSS 2			
SSS I			

QUESTION 10.2
How many students registered in Early Child Care Development?
Boys
Girls
Total
QUESTION 10.3
How many students registered in primary 1-6?
Boys
Girls
Total
QUESTION 10.4
How many students registered in JSS 1?
Boys
Girls
Total
QUESTION 10.5
How many students registered in SSS 1?
Boys
Girls
Total
QUESTION 10.6

What is the level of interest of parents in their children's learning outcome?

High
Medium
Low
QUESTION 10.7
What is the level of support parents give their children for their school work?
High
Medium
Low
QUESTION 10.8
What is the level of satisfaction of parents with what is taught in school?
High
Medium
Low
QUESTION 10.9
What is the level of satisfaction of children with what is taught in school?
High
Medium
Low
QUESTION 10.10
How many daily break(s) does the school observe?
0
QUESTION 10.11
What is the total time for break(s) daily?
Less than 30 mins
Between 30-50 mins
Above 50 mins

PART THREE TOOL MATRIX

S/ NO	Frequency	Question I		Analysis of each Issue	Grouping of the Analysis	Response to dealing with each grouping				
						Govt	Teach- ers	SBMC	Parents	Chil- dren
		RIGHT I: RIGHT TO FREE AND COMPUL- SORY EDUCATION								
I	Termly: Before mid term	Is the impact of levy/fee leading to:								
		children being sent out of school	Yes/ Some- times/No							
		descrimination of children	Yes/ Some- times/No							
		Punishment of defaulting children	Yes/ Some- times/No							
2	Annually (should be done within the first 3 weeks of the third term holiday)	How many children are estimated / known to be out of school locally?	High							
			Average							
			Low							
3		List the steps taken to encourage children to remain in this school	Maximum steps taken							
			Average steps taken							
			Minimum steps taken							
		RIGHT 2: RIGHTTO NON DISCRIMINA- TION								
4	Annually (after the middle of the first term)	What is the Observed Attendance	High	> 70%						
			Medium	40%-69%						
			Low	<40 %						
5		List the steps taken to encourage vulnerable children to remain in this school	Adequate							
			Inadequate							
			None							

	1							
6		Number of children liv- ing with disabilities who completed JSS 3?	High	>70%				
			Medium	40%-69%				
			Low	<40 %				
7		Do vulnerable children in school suffer discrim- ination from: Other children, teachers, school authority, others	Often					
			Periodically					
			Rarely					
8		Are there any positive measures taken for vulnerable children from discrimination identified above?	Maximum					
			Average					
			Minimum					
		RIGHT 3: RIGHTTO ADEQUATE INFRA- STRUCTURE						
9	Termly	What is the condition of most classrooms?	Good					
			Fair					
			Bad					
10		Are there adequate facilities/materials in the classrooms?	Adequate					
			Inadequate					
			Non					
11		Are sanitation facilities available for:						
		Are there toilets for teachers						
		If yes are they joint						
		Boys	Adequate/ Inade- quate/Not available					
		Girls	Adequate/ Inade- quate/Not available					
				Refer to Intl facilities in so	benchmarks t chools	for toilet		

Number of students who walk: less than 30 mins Greater than 30 mins and less than I hour Greater than I hour Most/ Some/ Few Greater than I hour Most/ Some/ Few	
and less than I hour Some/ Few Greater than I hour Most/ Some/ Few	
Some/ Few	
DICLIT A DICLITTO	
RIGHT 4; RIGHT TO QUALITY TRAINED TEACHERS	
13 Termly What is the Pupil High Teacher Ratio (PTR)	
Medium	
Low	
How many of these teachers are contracted / paid for by: All recruited by Government	
(compared to the number of students in question above) Mix of Government and community	
Majority recruited by community	
How many of the teachers are on permanent appointment: Most / Give room for NYSC and teaching prac) Few Give room for NYSC and teaching prac)	
How many of the teachers are on I-5 Some/ year contracts Few	
How many of the teachers are on Some/contracts for a year or less (e.g NYSC, teaching practice students)	
How many teachers actively access in-service training / professional development in the last 2 years?	
Some	
Few	

17		Do teachers earn the agreed minimum wage?	Yes				
			Some- times				
			No				
18		Are teacher's salaries paid as at when due?	Most times				
			Some- times				
			Never				
19		Number of teachers with Teacher Regis- tration Certificate	Most				
			Some				
			Few				
		RIGHT 5: RIGHT TO A SAFE AND NON VIOLENT ENVI- RONMENT					
20	Termly	How common are incidents of violence / abuse?	Frequent				
			Occa- sional				
			Never				
21		Where do incidents of violence take place?					
		In the classroom	Often/ Some- times/ Rarely				
		In the playground	Often/ Some- times/ Rarely				
		Toilet area	Often/ Some- times/ Rarely				
		On the way to school	Often/ Some- times/ Rarely				
		Outside school	Often/ Some- times/ Rarely				

22		Is there a confidential reporting system for children who suffer violence/abuse	Yes				
		saller violence, abase	No				
23		Do monitoring mechanisms exist at the school level for children who suffer from violence/abuse and are they implemented	Mecha- nism ex- ists and is imple- mented				
			Mech- anism exists but not imple- mented				
			Does not exist				
24		In how many cases over the past year has significant action on reported abuse / violence taken place?	Several cases				
			Few cases				
			No case				
25		Response to violence and abuse: Is there advocacy/ sensiti- sation to combat bullying / violence / abuses against children?	Yes				
			Some- times				
			No				
		RIGHT 6: RIGHT TO RELEVANT EDUCA- TION					
26	Annually	Number of teachers (in Primary I to 3) who can teach in the language of immedi- ate environment of the students?	Most				
			Some				
			Few				
27		Are locally-produced materials being used in lesson plan and delivery?	Yes				

			Some-				
			times				
			INO				
28		Does the school promote:					
		Respect for other nations	Yes/ Some- times/No				
		Tolerance / respect for other racial, ethnic, minority or religious groups	Yes/ Some- times/No				
		Awareness of the local environment	Yes/ Some- times/No				
		Skills that are relevant for local livelihoods	Yes/ Some- times/No				
		Awareness of key health issues	Yes/ Some- times/No				
		Awareness of Family Life Health Education (FLHE)	Yes/ Some- times/No				
		Awareness of HIV and AIDS	Yes/ Some- times/No				
		Quantitative and Verbal Reasoning	Yes/ Some- times/No				
		Creative expression of opinions by children	Yes/ Some- times/No				
		Participatory learning	Yes/ Some- times/No				
29		Do parents contribute to defining school curricula?	Yes/ Some- times/No				
		Do children contribute to defining school curricula?	Yes/ Some- times/No				
		Do community leaders contribute to defining school curricula?	Yes/ Some- times/No				
		RIGHT 7: RIGHT TO KNOW YOUR RIGHTS					
30	Annually	Are human rights / children's rights taught in the school?	Yes				
			Some- times				

			No				
31		Are children taught that they are all equal?	Yes				
			Some- times				
			No				
32		Does the curriculum include topics on:					
		Gender equity	Yes/ Some- times/No				
		Respect / living with others	Yes/ Some- times/No				
		Conflict resolution	Yes/ Some- times/No				
		Governance	Yes/ Some- times/No				
		The environment	Yes/ Some- times/No				
		RIGHT 8: RIGHT TO PARTICIPATE					
33	Termly	Are there opportunities for children to express themselves and participate regularly and meaningfully in:					
		Class	Yes/ Some- times/No				
		Their own clubs / societies	Yes/ Some- times/No				
		Are there separate clubs/ societies for girls?	Yes/ Some- times/No				
		School governance / decisions	Yes/ Some- times/No				
		Decisions on the curriculum	Yes/ Some- times/No				
34		Please give one example where chil- dren's participation / voice has led to positive changes	Provide analysis here				

35		Do parents get involved in: Ensuring or monitoring children's participation in the above activities	Always/ Some- times/ Never				
		Do SBMCs get involved in: Ensuring or monitoring children's participation in the above activities	Always/ Some- times/ Never				
		Do PTAs get involved in: Ensuring or monitoring children's participation in the above activities	Always/ Some- times/ Never				
36		How frequently do parents and teachers meet?	Frequent				
			Occa- sional				
			Never				
		RIGHT 9: RIGHT TO TRANSPARENT AND ACCOUNT- ABLE SCHOOLS					
37	Termly	Is the SBMC / school governance body in Existence	Yes				
			No				
38		If Yes, is it Functional?	Yes				
			No				
39		Is the SBMC / school governing body:					
		Fully inclusive of all main groups in the community	Yes/No				
		Fairly broad and diverse	Yes/No				
		Dominated by one or more groups	Yes/No				
		Dominated by just one or two people	Yes/No				
40		Number of SBMC members that are male?	Most/ Some/ Few				
		Number of SBMC members that are female?	Most/ Some/ Few				
41		Is there a school budget	Yes				

		No				
42	Does the allocated budget arrive at the school?	Yes				
		Some- times				
		No				
43	Does it arrive in a timely manner?	Yes				
		Some- times				
		No				
44	Does the school have records that show how imprest, donations, grants are used	Yes				
		No				
45	Is the school budget and expenditure records understood by most people	Yes				
		No				
46	Is the school budget transparently avail- able to all publicly (e.g. posted on a wall)	Yes				
		Some- times				
		No				
47	How frequent is inspection carried out in the school	Frequent				
		Occa- sional				
		Never				
48	Do you know how your school is per- forming compared to other schools in your Local Government/ State?	Yes				
		No				

49		If yes, how are you performing in relation to the 5 credit requirement (including Mathematics and English) in external examinations	Above Average				
			Average				
			Below Average				
		RIGHT 10: RIGHT TO QUALITY LEARNING					
50	Annually	Number of children who passed at the end of session exams?	Most				
			Some				
			Few				
51		How many students registered in JSS 1? (Transition)	Most				
			Some				
			Few				
52		How many students registered in SSS 1? (Transition)	Most				
			Some				
			Few				
53		What is the level of interest of parents in their children's learning outcome?	High				
			Medium				
			Low				
54		What is the level of support parents give their children for their school work	High				
			Medium				
			Low				
55		What is the level of satisfaction of parents with what is taught in school?	High				

		Medium				
		Low				
56	What is the level of satisfaction of children with what is taught in school?	High				
		Medium				
		Low				
57	How many daily break(s) does the school observe	0				
		1				
		2				
58	What is the total time for break(s) daily	Above 50 mins				
		Between 30 mins and 50 mins				
		Less than 30 mins				

Indicator	Definition of key words	What is the ex-	Frequency	What lev	What level will data be collected	be collect		Responsible Person(s) for Data collec-	Accounta- ble Person	What leve	el will analy	What level will analysis be done	Responsi- ble/Accounta- ble for Analv-	Resource Requirement	Issue and	Issue and appropriate Respondent	ate Respo	ondent	
		outcome					to generate the indicator												
				School	Com- munity	LGA Sta	State			School	Comm	LGA State			Gov- T ern- h ment (LGE A/LG A/St ate)	hers SB	SBMC Pr	ents Chi	Children
RIGHT 1: RIGH	RIGHT 1: RIGHT TO FREE AND COMPULSORY EDUCATION	COMPULSO	RY EDUCATION	z															
Are there direct or indirect costs charged to parents and are they compulsory or volumary. Is the impact of impact of levy/fee leading to:			Termly: Be- fore mid term																
children being sent out of school discrimination		•																	
of children Punishment of defaulting chil- dren																	_		
How many children are estimated / known to be out of school locally?	Locally: The catchment area for that school	Determine number out of school & strategies to get them back to school	Annually (should be done within the first 3 weeks of the third term holiday)				House hold list-ing (numberling) and sketching) and map-ping	SBMC LGEA Mobili- zation Of- ficer/CSOs)	SBMO Chair				SBMC – School LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs, Nopc – LGA Social Mobilisa- tion, SBMC, Ac- ademia, Plan- ning & Stat - State	Fit this into the state and LGA enrol- ment drive campaign Capacity Duilding of SBMC on Household identification & Mapping					
List the steps taken to en- courage chil- dren to remain in this school		identify actions that promote encountries and retention of children in school	Annually (should be done within the first 3 weeks of the third term holiday)				PGD	SBMC LGEA Mobili- zation Oi- ficer/CSOs ficer/CSOs	SBMC Secretary				SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	Capacity Building for SBMC on Istration					
RIGHT 2: RIGH	RIGHT 2: RIGHT TO NON DISCRIMINATION	RIMINATION				$\left \cdot \right $													

		2	بر′
Capacity building on Q&A (FGD & Kil)	Capacity building on Q&A (FGD & KI)	Capacity building on Sensitazation/ Mobilization activities.	Capacity building on Sensitazationy Mobilization activities.
SBMC - School / Community LGEA Mobilization Officer/LGA Fincer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, School Services, Planning & Stat	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, sation, SBMC, sation, SBMC, state
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•		•	
SBMC Secretary	SBMC Secretary	SBMC Secretary	SBMC Chairman
SBMC	SBMC and Continuous Assessment officer of the school.	SBMC & Ex- amination of- ficer	SBMC
Observa- tion tools and KII	Observa- tion tool, Q&A (FGD &ANI) & school records	School	ton tools (AgA) "GED 8KI) and School records
		*	
Annually (af- ter the mid- dle of the first term)	Temly	Annu- ally/termly	termly
Promote inclusion and non-discrimination	Promote safety and inclusion	Ensure in- creased enrol- ment, re- tention and com- pletion of children living with disabili- ties.	Promote equality and equity for the vulnerable children in School.
Observed attendance: number of disable and vulnerable children in the school.	Vulnerable: Weak and easily hurt physically or emotionally.	Disabilities: Physical or mental condition that you cannot use a part of your body completely or cannot learn easily.	Discrimina- tion: The practice of excluding and treating somebody or a group of people in a society less fairly than others.
What is the Observed At- tendance	List the steps taken to en- courage vui- creable chil- dren to remain in this school	Number of children living with disabilities who completed JSS 3 & SSS 3	Do vulnerable children in schol suffer discrimination from: Other children, teachers, school authority, others

Capacity building on Sensitazation/ Mobilization activities.	Capacity building on resource mobilization	Capacity building on re- source mobili- zation		Capacity building on WASH activi- ties.	
SBMC - School / Community LGEA Mobiliza- tion Officer/LGA ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, School Services, Planning & Stat - State	SBMC - School / Community LGEA Mobilization Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, School Services, Planning & Stat - State		SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, School Services, Planning & Stat, Planning & Stat, State	
SBMC Chair- man	SBMC secretary	SBMC secre-		SBMC Chairman	
SBMC	SBWC	SBMC		SBMC	
Observa- tion tools ,Q&A (FGD &KII) and School records	Observa- tion tool , check list & Annual school census form.	Observa- tion tool , check list & Annual school census form.		Observa- tion tools, Check list & Q&A (FGD & KII)	
•				•	
termly	Temly	Termly		Termly	
Promote equality and equity for the children in School.	Availability of adequate & standard infrastructure ensured	Quality of teaching and learning outcomes enhanced.		Adequate gender-sensitive toilets and sanitary conditions improved.	
Positive measures: Favourable steps taken to minimize/end discrimination	What is the condition of most class- comons? Interest class- coms?	Facili- ties/materi- als: Any thing that fa- cilitate con- duoive teaching and learn- ing.			
Are there any positive measures taken for vuldren for vuldren for merable chill-dren from discrimination identified above?	What is the condition of most class-rooms?	Are there adequate facilities/materials in the class-rooms?	Are sanitation facilities available for:	Are there toilets for teachers	If yes are they joint

		Capacity building on M&E Capacity building on M&E	
	SBMC - School / Community LGEA Mobilization Officer/LGA EMIS Officer/CSOs - IGA - Social Mobilisation, SBMC, Academia, Plan- Ming & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS OF- icer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State SBMC - School / Community / Communit	State
	SBMC Chair- man	SBMC Secretary SBMC Secretary	SBMC Sec-
	SBMC	SBMC	SBMC
	Observa- tion tools, Check list & Q&A (FGD & Kil)	Observa- tion tools, Check list & Q&A (FGD & Kill) Check list & Q&A Kill) Check list & Q&A (FGD & Kill)	Observa- tion tools,
	Temly	* Annually *	Annually
	Problems of proxim- tailed and safety to and from school as- sured. Access	Class- room manage- ment and organiza- tion en- sured. SBMC members to be at alert as at when re- placement of teach- ers is needed and also get the commu- nity teach- inity	made per- manent teachers while en- suring that Contract terms and condition are re- spected.
		Ratio: A standard number of Pupils to a teacher. Contract: Agreement between teacher and employer to perform teaching job for a fixed duration.	
Boys Girls	Number of students who walk: less than 30 mins and less than 1 hour Greater than 1 hour	What is the standard room Ratio (PTR) number of manage- Pupil to a ment and teacher. organization en- sured. How many of Contract: SBMC Annua these teachers Agreement members are contracted between to be at teacher and alert as at teaching job of teach- for a fixed ers is duration. and also get the community teaching job or teach- for a fixed ers is duration. nity teach- inty teach- in	(compared to the number of students in students in above) How many of the teachers

Capacity building on M&E	Capacity building on M&E		Capacity building on advocacy.		Capacity building on advocacy.			
	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA FENIS Of- fenis Sof- fenis Mobili Social Mobili- sation, SBMC, Academia, Plan-	ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA	- Social Mobili- sation, SBMC, Academia, Plan- ning & Stat -, FI- nance units State	SBMC - School / Community LGEA Mobiliza-	tion Officer/LGA EMIS Of- ficer/CSOs - LGA	- Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	SBMC - School / Community
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	SBMC Onairman		SBMC chair- man		SBMC chair- man			SBMC Secretary
	SBMC		SBMC		SBMC			SBMC Secretary
Oneck list % Q&A (FGD & KII), Staff records	Check list & Q&A (FGD & KII), Staff records		Q&A (FGD & KII), Staff records		Q&A (FGD & KII), Staff records			Q&A& FGD
			*		*			*
			*		*			*
	Annually		Annually		Annually			Annually
when replacement of taachers is needed and also get the community taachers be made permanent teachers while ensuring that Contract tems and confittion are respected.	SBMC members to be at alert on training needs of the teach- ers and capacity building		SBMC members are at alert if the agreed minimum wage is paid or not.		SBMC members are at alert if	teachers salaries are paid as at when due.		SBMC members
	In-service: Training that is given to employees during the cause of employment		Minimum wage: Least take home pay.					
are on permanent: ment: they wmany of the teachers are on 1-5 year contracts How many of the teachers are on contracts for a year or less year or less year or less year or less teaching practice students)	How many teachers ac- tively access in-service train- ing / profes- sional develop- ment in the last 2 years?		Do teachers earn the agreed mini- mum wage?		Are teacher's salaries paid as at when due?			Number of teachers with

									Capacity building on safety and non-violent environment.	Capacity building on safety and non-violent environment.	Capacity building on safety and non-violent environment.	
LGEA Mobiliza- tion Officer/LGA	EMIS Of- ficer/CSOs -	LGA	- Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State		SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- EMIS Of- LGA	- Social Mobili-	sation, SBMC, Academia, Qual-	ity assurance	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, School Services	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA	sation, SBMC, Academia, Plan- ning & Stat - State	
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					*				*	*	*	
					SBMC Chairman				SBMC Chair-man	man Chair man	man Chair-	
					SBMC				SBMC	SBMC	SBMC	
					Q&A (FGD & KII) & Check list				Q&A FGD & KI) & Check list	O&A (FGD & Kill) & Reports	Q&A (FGD & Kill) & Reports	
				ENT	*				*	*		
				ENT ENVIRONM	Temly				Termly	Temly	Temly	
ensure all teachers register	with TRC			NON VIOLI	Incidence of vio- lence/abu se cur- tailed				Incidence of vio- lence/abu se cur- tailed	Incidence of vio- lence/abu se re- ported & curtailed.		
				RIGHT 5: RIGHT TO A SAFE AND NON VIOLENT ENVIRONMENT	Vio- lence/abuse : Action in- tendded to cause de- struction, pain or suf- fering.				Violence: Action in- tended to cause de- struction, pain or suf- fering.	Confidential: Not in- tended to be known publicly	Mechanisms: Systematic steps or arrangement.	
Teacher Registration Certificate (TRC)				RIGHT 5: RIGHT	How common are incidents of violence / abuse?				Where do incidents of vio- dents of vio- place? In the class- room In the play- ground Toilet area On the way to school	Is there a confidential reporting system for children who suffer violence/abuse	Do monitoring mechanisms exist at the school level for children who suffer from violence/abuse and are they implemented	

Capacity building on safety and non-violent environment.		Capacity building on safety and non-violent environment.								
SBMC - School / Community LGEA Mobiliza- tion Officer/LGA FMIS OF- ficer/CSOs -	- Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA	- Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - National Human Rights Commis- sion, Legal unit - cu IDER State		SBMC - School / Community LGEA Mobiliza- tion Officer/LGA EMIS Of- ficer/CSOs - LGA	- Social Mobili- sation, SBMC,	Academia, Plan- ning & Stat - State	SBMC - School / Community LGEA Mobiliza- tion Officer/LGA ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State		
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SBMC Chairman		SBMC Chairman			SBMC chair- man			SBMC chairman		
SBMC		SBMC			SBMC			SBMC		
O&A (FGD & KII) & Reports		O&A and FGD			O&A & FGD			O&A and observa-		
					*					
Ternly		Termly		- 2	Termly			Temly		
Incidence of vio- lence/abu se re- ported & curtailed		Incidence of vio- lence/abu se re- ported & curtailed		T EDUCATIO	Learning outcomes enhanced			Quality of teaching and learning and learning enhanced and usage of locally produce materials encouraged.	Peace	and unity
Significant: Having a noticeable or major ef- fect.				RIGHT 6: RIGHT TO RELEVANT EDUCATION	Immediate environ- ment: Catchment areas			Locally - produced materials: Material obtain within the immediate environment that aid teaching and learning. (E.g. stones, bottle covers, sticks e.t.c)		
in how many cases over the past year has significant ac- tion on re- ported abuse / violence taken place?		Response to violence and abuse: Is there advocacy, sensitisation to combat bullying / violence / abuses against children?		RIGHT 6: RIGH	Number of teachers (in Primary 1 to 3) who can teach in the lan-guage of immediate environment of the Pupils?			Are locally-produced materials being used in lesson plan and delivery?	Does the school promote: Respect for	other nations

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SBMC - School / Community LGEA Mobiliza- tion Officer/LGA ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- Academia, Plan-	ning & Stat - State		SBMC - School / Community	tion Officer/LGA EMIS OF- ficer/CSOs - LGA - Social Mobili- sation, SBMC, Academia, Plan- ning & Stat - State	Olaic
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SBMC			SBMC		
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Annually			Annually		
restored and rele- vant skills acquired.	Healthy qualitative live pro-	Meaning- ful leam- ing at- mosphere achieved.	An appropriate curriculum	-pedo	UR RIGHTS
Tolerance: Acceptance with pa- tience. Livellhoods: Means of supporting		Creative: Having abil- ity to come up with new good ideas Participatory	learning: Activity based learning approach. Curricula: All the planned activities in-	suce and outside the classroom to which the school is held respon- sible	TO KNOW YOU
Tolerance / respect for other racial, ethnic, minority or religious groups. Awareness of the local environment. Skills that are relevant for local livelihoods.	Awareness of key health is- sues Awareness of Family Life Health Educa- tion (FLHE) Awareness of HIV and AIDS	Quantitative and Verbal Reasoning Creative ex- pression of opinions by children Participatory	learning Do parents contribute to defining school	Do children contribute to defining school curricula? Do community leaders contribute to defining school curricula?	RIGHT 7: RIGHT TO KNOW YOUR RIGHTS

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			Capacity building on how to administer the tool		
SBMC - School / Community, Mobilisation of feers, LGEA Head of School services / Flucation Secretary/CSOs - LGA, Law Enforcement, Traditional and Religious leaders - Mobilisation Department, School Services (state level), Inspectorate, Human Rights Commission, CSOs , Law Enforcement, Traditional and Religious leaders, Leoal Officers			Head Teacher (school level), M and E officer (LG level), Director Inspectorate Services (state level)		
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SBMC Secretary			SBMC Secretary		
SBMC			SBMC		
Observa- tion, KII, FGD			FGD and Observa-		
			•		
Temly			Temiy		
Awareness created on rights of the child, opportunity given to exercise those rights and create awareness on diversity			Aware- ness cre- ated on human rights re- lated top- ics in the curriculum		
Human Right: A right which is believed to belong to every per- spective of the colour, religion, sex, race, origin, language			Gender refers to the socially constructed roles, behaviours, and attributes that a given society considers appropriate for men and women		Gender Eq- uity is the process of allocating resources, programs, and decision making fairly to both males and females without any discrimina- tion on the basis of sexand addressing any imbal- ances in the benefits
Are human rights / children's rights changht in the school?	If so from what class	Are children taught that they are all equal?	Does the curriculum include topics on:	Gender equity	Respect / living with others

females and females	Conflict Resolution refers to some form of resolving friction, dis- agreement, or discord arrising within a group when the beliefs or actions of one or more members of the group are either resisted by or unac- ceptable to one or more members of an one or more and one or more and one or more and one or more and one or more members of another group	Govern- ance: The system of administra- tion be- tion be- tween citi- zens and an authority who en- sures that society functions in an appropri- ate manner and rights are re- spected
	tion	Governance
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	Capacity building on administering the tool	
	Head Teacher (school level), M and E officer (LG level), Director Inspectorate Services (state level)	
	SBMC Secretary	
	SBMO	
	SBWC	
	Ohecklist, KII KII KII KII KII KII KII KII KII KI	
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	Temly ricit in the series of t	
	Create more opportunities for pation, build their confidence, make more creative ending them more creative complication curriculum	
	Curriculum: Planned ac- tivity inside and outside the class- room to which the school is held respon- sible creative children school is held respon- sible dren's spaces is an organised group of student that are affil- inted with a particul- lar school, h ave a com- mon pur- pose and are involved with se- lected activi- ties towards their pur- pose that improves them gener- ally.	
The environ-ment	Are there opportunities for portunities for portunities for press them-selves and part the class- tricipate regulary and mean-school ingfully in: Class Are there separate clubs/ Class Are there separate clubs/ Societies for class sible may and mean-school ingfully in: Clubs / societies for clubs or school clubs or school clubs or school clubs or school societies for clubs or school	Decisions on the curriculum Please give one example

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	Capacity building for SBMC and PTA on ad- ministering the tool							Capacity building on roles and re- sponsibilities	
	SBMC secre- tary, PTA secre- tary, Head Teacher (school level), M and E officer (LG level), Director inspec- torate Services (state level)							CSOs, Educa- tion Secretary, State SBMC Chair, Coordina- tor Female Edu- cation, Director Social Mobilisa- tion	
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	SBMC secretary, PTA secretary							SBMC Sec- retary	
	PTA, SBMC							SBMC	
	Observa- tion, Checklist, FGD, KII							Election result and minute, Checklist	
								*	
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	*						CHOOLS	*	
	Termly						RIGHT 9: RIGHT TO TRANSPARENT AND ACCOUNTABLE SCHOOLS	Annually	
	Encourage retention, completion and parents involvement in monitoring per-	formance and qual- ity of edu- cation given to their chil- dren					RENT AND AC	1. Measures SBMC perfor- mance and par- ticipation 2. Encour-	ages proper school govern- ance
				or identified members of the group towards ensuring progress.		Participation is the act of ta king part, contributing in something in something:	T TO TRANSPA		Functional: 'Capable of working'
where children's participation / voice has led to postive changes		Do parents get involved in: Ensuring or monitoring children's participation in the above activities	Do SBMCs get involved in: En- suring or moni- toring chil- dren's partici- pation in the above activities		Do PTAs get involved in: Ensuring or monitoring children's participation in the above activities	How frequently do parents and teachers meet?	RIGHT 9: RIGH	Is the SBMC / school govern- ance body in existence	If Yes, is it Functional?

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									Capacity building on budget devel- opment and tracking		
	CSOs, Educa- tion Secretary, State SBMC Chair, Coordina- tor Female Edu- cation, Director Social Mobilisa- tion								Education Secretary, State SBMC Char, Directors of Finance, Coordinator Female Education, SUBEB Chairman, Commissioner, State House of Assembly.		
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	SBMC Secretary								SBMC Secretary		
	SBMC								Head Teacher/Principal, SBMC treasurer		
	SBMC member- ship list								Budget		
	*								*		
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	Annually								Annually		
	Encourages gender equality and inclusiveness in the SBMC composi-						1. Encour-	transpar- ency and accounta- bility 2.	Helps in planning		
	Inclusive: to be a part of or consid- ered along with (other people, things)	Dominated: 'a large number of persons tak- ing over a								School Budget: The to- tal sum of money or ser- vices planne d for a par- ticular pur- pose for a pe- riod of time within a school	
Is the SBMC / school governing body:	Fully inclusive of all main groups in the community	Fairly broad and diverse	Dominated by one or more groups	Dominated by just one or two people	Number of SBMC mem- bers that are male?	Number of SBMC mem- bers that are female?			Is there a school budget		Does the allocated budget arrive at the school?

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	Education Secretary, State SBMC Chair, Directors of France, Coordinator Female Education, SUBE Chairman, Commissioner, State House of Assembly.				SBMC secretary, PTA secretary, Head trans-theorem (Leaber/Pinicipal (school level), M and E officer (LG level), Director Inspectorate Services (state level)			
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	SBMC Secretary				SBMC secre- tary, PTA secretary, Head Teacher/prin- cipal (school level), M and E officer (LG level), Direc- tor Inspec- tor Inspec- tor Inspec- tor as Sar- vices (state level)			
	Head Teacher/Prin- cipal, SBMC treasurer				PTA/ SBMC/Head Teacher/ Prin- cipal/Supervi- sors/ Inspec- tors/M and E officers			
	Cash- book, Re- ceipts, Fi- nance records				Ohecklist			
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	*							
	Termly				Temily			
	1. Encourages transparency and accountability 2. Helps in planning and future references				1. Encourage retention, completion 2. and stakeholders in volvement in monitoring performance and quantity of edu-	cation given in	3.1t helps in training plans and teacher employ- ment, re- deploy- ment and other edu- cational	planning
	Imprest: An advance of money or a loan	Expenditure: The act or process of using a re- source e.g		Transparent: Open to public scrutiny; not hidden				
Does it arrive in a timely man-ner?	Does the school have records that show how imprest, donations, grants are used		Is the school budget and ex- penditure rec- ords under- stood by most	Is the school budget transparently available to all publicly (e.g. posted on a wall)	How frequent is inspection carried out in the school			

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	Examination co- ordinator (School, LGA and State level), Inspectorate and School Ser- vices Depart- ment		Examination co- ordinator (School, LGA and State level), Inspectorate and School Ser- vices Depart- ment	Examination co- ordinator (School, LGA and State leve), Inspectorate and School Ser- vices Depart- ment		Examination co- ordinator (School, LGA and State level), Inspectorate and School Ser- vices Depart- ment		SBMC
		-	*	*		*		
		-						
	Head Teacher/ Principal		Head Teacher/Prin- cipal	Head teacher/Prin-cipal		Head teacher/Prin-cipal		SBMC Sec- retary
	Head Teacher/Principal, Examination officer, Continuous assessment officer, Examination coordinator		Examination officer, Continuous assessment officer, Examination coordinator	Examination officer, Continuous assessment officer, Examination coordinator		Examination officer, Continuous assessment officer, Examination coordinator		SBMC
	Examina- tion re- sults		Examina- tion re- sults, re- port sheets	Examina- tion re- sults, re- port sheets		Examina- tion re- sults, re- port sheets, continu- ous as- sessment		Exercise books, report sheet
		-	*	*				
						*		*
	* Annually		Amually	Annually		Temly		Temly
Encourages improved performance in school		/ LEARNING		Measures transition rate	Γ	Encourages par- ent in- volvement	Γ	Measures level of satisfac- tion
	External Examination: These are set of tests that take place after different stages of schooling and is not coordinated by the school s	RIGHT 10: RIGHT TO QUALITY LEARNING	Registered: When one is formally rec- ognised by an institution or group	Transition: Students that move from one stage of education to the next		Learning outcome: The expected behavioural change at the end of a process		Satisfaction: Pleasure obtained from the achievement of educa- tional objec-
Do you know how your school is per- forming com- pared to other schools in your Local Govern- ment/ State?	If yes, how are you performing in relation to the 5 credit requirement (including Mathematics and Englist) in external examinations	RIGHT 10: RIG	Number of children who passed at the end of session exams?	How many students registered in JSS 17 (Transition)	How many students registered in SSS 17 (Transition)	What is the level of interest of parents in their children's learning outcome?	What is the level of support parents give their children for their school work	What is the level of satis- faction of par- ents with what is taught in school?

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	EB,	
	SBMC, SUBEB, MOE	
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	SBMC Secretary	
	Timetable Commit- tee/Teacher	
	Timetable, KII	
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	co- Daily	<u>s</u>
		students
	Breaks: Short periods of time in which students are allowed for recreation	
What is the level of satisfaction of children with what is taught in school?	How many daily break(s) does the school observe	What is the to- tal time for
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Sokoto State School Based Management Committee Monitoring Tool 2017

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